Agenda Item 3.0

COLLEGE OF DENTURISTS OF ONTARIO

122nd Board of Directors Meeting
Teleconference

Held via Zoom
Friday, March 27, 2026 – 10:00 a.m. to 3:00 p.m.

MINUTES

Directors Present:	Kristine Bailey, Public Appointee	➢ Chair
	Garnett A. D. Pryce, Denturist	➢ Vice Chair
	Majid Ahangaran, Denturist	
	Abdelatif (Latif) Azzouz, Denturist	
	Alexia Baker-Lanoue, Denturist	
	Avneet Bhatia, Public Appointee	
	Lileath Claire, Public Appointee	
	Norbert Gieger, Denturist	
	Elizabeth (Beth) Gorham-Matthews, Denturist	
	Aisha Hasan, Public Appointee	
	Gaganjot Singh, Public Appointee	
Regrets:	Majid Ahangaran, Denturist, left meeting at 12 p.m.	
Absent:	Annie Chu, Denturist	
	Franklin Parada, Denturist	
Legal Counsel:	Rebecca Durcan, Steinecke, Maciura and LeBlanc	
	Elizabeth Urso, Steinecke, Maciura and LeBlanc	
Guests:	Deanna Williams, Dundee Consulting Group Ltd.	
Staff:	Roderick Tom-Ying, Registrar and CEO	
	Tera Goldblatt, Manager, Manager, Registration & Quality Assurance	
	Meghan Hoult, Manager, Deputy Registrar	
	Catherine Mackowski, Manager, Professional Conduct	
	Paige O'Brien, Manager, Board of Directors and Corporate Services	

1. Call to Order
The Chair called the meeting to order at 10:01 a.m.

2. Land Acknowledgement

We acknowledge that the land we are meeting on is the traditional territory of many nations including the Mississaugas of the Credit, the Anishnabeg, the Chippewa, the Haudenosaunee and the Wendat peoples and is now home to many diverse First Nations, Inuit and Métis peoples. We also acknowledge that Toronto is covered by Treaty 13 with the Mississaugas of the Credit.

3. Approval of Agenda

MOTION: That the Agenda be approved as presented.
MOVED: A. Azzouz
SECONDED: L. Claire

CARRIED

4. Declaration of Conflicts

Comments on conflict of interest were made by Rebecca Durcan, College Counsel, Steinecke, Maciura and LeBlanc. The Conflict-of-Interest Register was provided, and no conflicts specific to the agenda were declared.

5. College Mission and Mandate

The Chair drew Board Directors' attention to the College Mandate and the College Mission, which were provided.

6. Consent Agenda

A Board Director noted a correction required to the Draft Minutes from the 121st Board meeting.

MOTION: To approve the consent agenda as amended.
MOVED: N. Gieger
SECONDED: E. Gorham-Matthews

CARRIED

7. Chair's Report

The Chair noted the launch of the Inactive Class of Registration and Labour Mobility application, that Annual Renewal was open and that the College was currently accepting nominations for a regular election of Board Directors for Districts 3, 4 & 5. Recent public member re-appointments were also highlighted.

8. Registrar's Report

The Registrar provided an update on the operational activities of the College which occurred since the last meeting of the Board, including updates to the renewal portal and Certificate of Authorization Application, the launch of the Inactive Registration Labour Mobility/As of Right portals, Strategic Initiatives, and CPMF Action Items. Past and upcoming events and deadlines were reviewed as were the financial report and Statement of Operations for April 1, 2025, to February 28, 2026 and the Strategic Initiative Budget as of February 28, 2026.

The Deputy Registrar reviewed the Qualifying Examination System Partner Summary and Action Items.

The Registrar responded to questions regarding content from the Registrar's report.

9. Governance Modernization – Elections Model

Deanna Williams, Dundee Consulting Group Ltd., presented on proposed updates to the CDO's Governance Elections Model.

The presenter responded to multiple questions from the Board. The Board was receptive to the proposed updates and agreed that staff should continue to work with Dundee Consulting Group Ltd. to bring forward formal motions regarding the proposed updates at a future meeting.

10. Draft 2026-2027 Operating & Strategic Initiatives Budget

The Registrar presented the draft Operating & Strategic Initiatives Budget for the next fiscal year.

The Registrar responded to a question regarding whether the proposed election updates would impact this budget.

MOTION: That the Board approves the proposed 2026-2027 Operating Budget as presented, discontinue use of the Strategic Initiatives Budget and transfer remaining funds into the College's unrestricted net reserves.

MOVED: N. Gieger

SECONDED: L. Claire

CARRIED

11. Deputy Chief Examiner Appointment

The Deputy Registrar introduced the Appointment of the Deputy Chief Examiner.

Board Director, Abdelatif Azzouz, announced the newly appointed Deputy Chief Examiner appointee.

The Board went in-camera after the appointment of the Deputy Chief Examiner for further discussion related to this agenda item.

MOTION: To move the meeting in-camera.

MOVED: K. Bailey

SECONDED: A. Hasan

CARRIED

Pursuant to section 7(2)(d) of the Health Professions Procedural Code, Schedule 2 to the *Regulated Health Professions Act*, 1991, the meeting was moved in-camera at 12:54 p.m. and ex camera at 1:33 p.m.

Following the in-camera session, the following motion was put forward to the Board.

MOTION: That the Board appoints Joey Della Marina as the Deputy Chief Examiner for a three-year term ending February 2029.
MOVED: K. Bailey
SECONDED: G. Pryce

CARRIED

12. Whistleblower Policy

The Registrar introduced the CDO's proposed new Whistleblower Policy. Elizabeth Urso, Steinecke, Maciura and LeBlanc, spoke to the specifics of the new policy.

The Registrar responded to a question regarding the necessity of this policy.

MOTION: That the Board approves the draft Whistleblower Policy for implementation.
MOVED: K. Bailey
SECONDED: A. Baker-Lanoue

CARRIED

13. QE Examiner and Item Writer Eligibility & Selection Policy

The Deputy Registrar introduced the proposed updated QE Examiner and Item Writer Eligibility Selection Policy.

The Board requested that the policy be revised to eliminate requirements related to applicants being in the general registration class and fulfilling minimum practice hour criteria.

MOTION: That the Board approves the draft Qualifying Examination Examiner and Item Writer Eligibility & Selection Policy as amended for immediate implementation.
MOVED: A. Latif
SECONDED: G. Singh

CARRIED

14. Funding for Therapy or Counselling Eligibility Policy

The Manager of the Board of Directors & Corporate Services introduced the proposed updates to the Funding for Therapy or Counselling Eligibility Policy.

Staff responded to a question about whether patients were currently using or had previously used this funding.

MOTION: That the Board approves the Funding for Therapy or Counselling Eligibility Policy as presented.
MOVED: A. Baker-Lanoue
SECONDED: N. Gieger

CARRIED

15. In-Camera Meeting of the Board

Pursuant to section 7(2)(b) of the Health Professions Procedural Code, being Schedule 2 to the Regulated Health Professions Act, 1991.

MOTION: To move the meeting in-camera pursuant to section 7(2)(b) of the Health Professions Procedural Code.
MOVED: K. Bailey
SECONDED: G. Singh

CARRIED

Pursuant to section 7(2)(b) of the Health Professions Procedural Code, Schedule 2 to the Regulated Health Professions Act, 1991, the meeting was moved in-camera at 2:11 p.m. and ex camera at 2:30 p.m.

16. Adjournment

MOTION: For the meeting to be adjourned.
MOVED: K. Bailey
SECONDED: G. Pryce

CARRIED

The meeting was adjourned at 2:32 p.m.

Kristine Bailey
Chair

June 12, 2026
Date

Roderick Tom-Ying
Registrar and CEO

June 12, 2026
Date